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Complying with a revised IMO Annex VI

A Fuel Supplier View

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IMO Decisions – a supply view

- MEPC-58 endorsed proposals will lead to a large increase in the demand for distillate fuels, pure or as blending components
- A relaxation of the criteria for declaring ECAs (Emission Control Areas) could amplify and accelerate this development
- How can or will the suppliers react?
- What are the potential impacts?

Sulphur limits in endorsed by MEPC 58 in October 2008



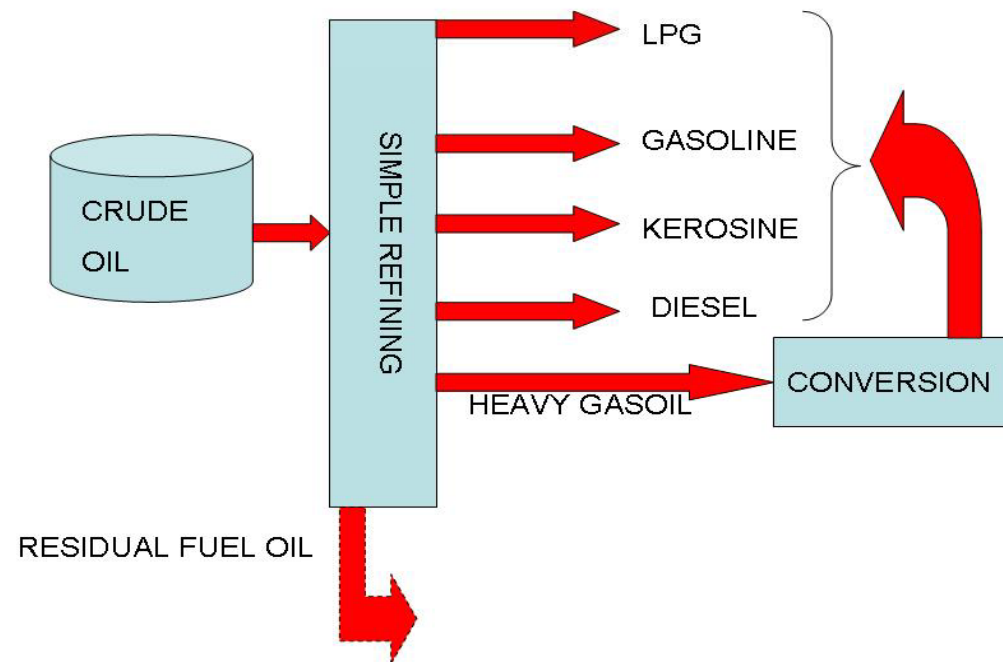
- ✓ 1 March 2010: Sulfur Emission Control Area (SECA) level 1% S.
- ✓ 1 January 2012: Global Cap 3.5% S.
- ✗ 1 January 2015: SECA Level 0.1% S.
- ✗ 1 January 2020: First possible date for Global Cap at 0.5% S, subject to fuel availability review to be completed by 2018.
- ✗ 1 January 2025: Second date for change to Global Cap if not possible in 2020.
- ✓ Absolute cap of 4.5% will no longer apply
- ✓ Global cap of 0.5% does not specify distillates.
- ✓ Alternative technologies will be allowed meet S levels

Fuel availability – driven by market forces



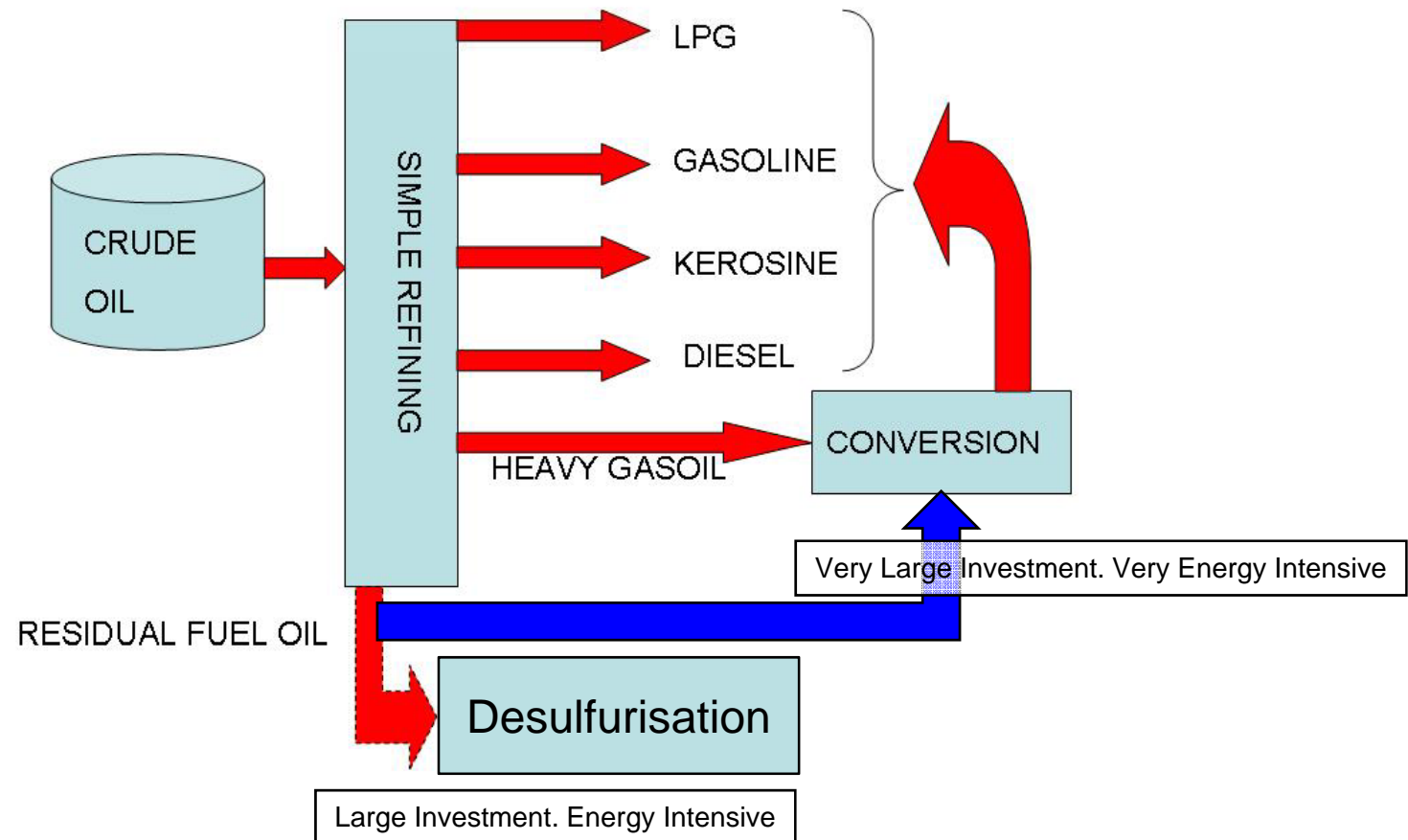
- Fuel specifications can be set by regulation.
- But availability/production will be driven by economics.

Refinery production

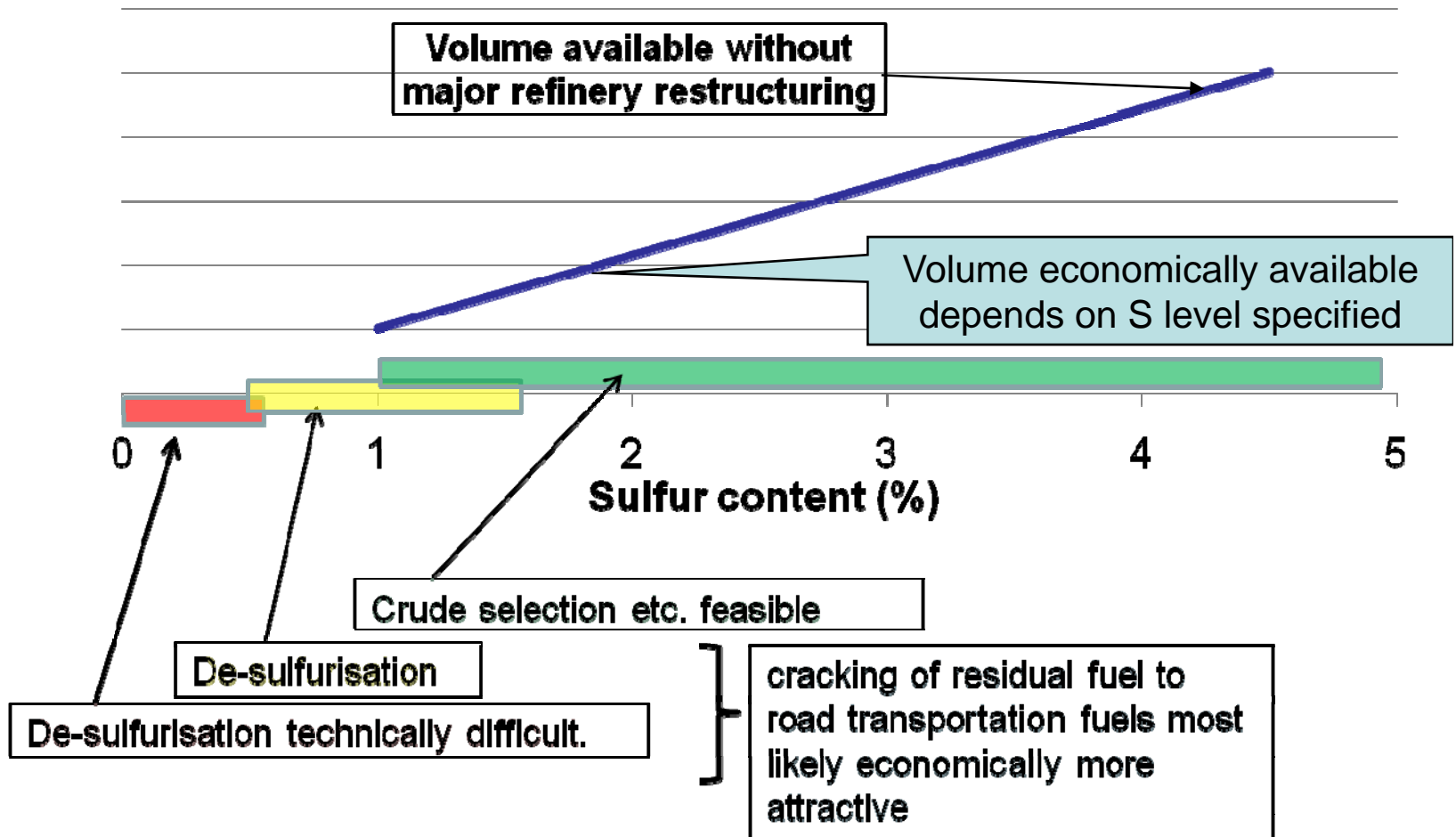


- Limited ability to adjust the yield of each product.
- Product properties and yields are functions of refinery configuration and the crude oil properties (origin).
- Low sulfur residual fuel can be made by selecting low sulfur crude oil – up to a limit

Producing very low sulfur marine fuels



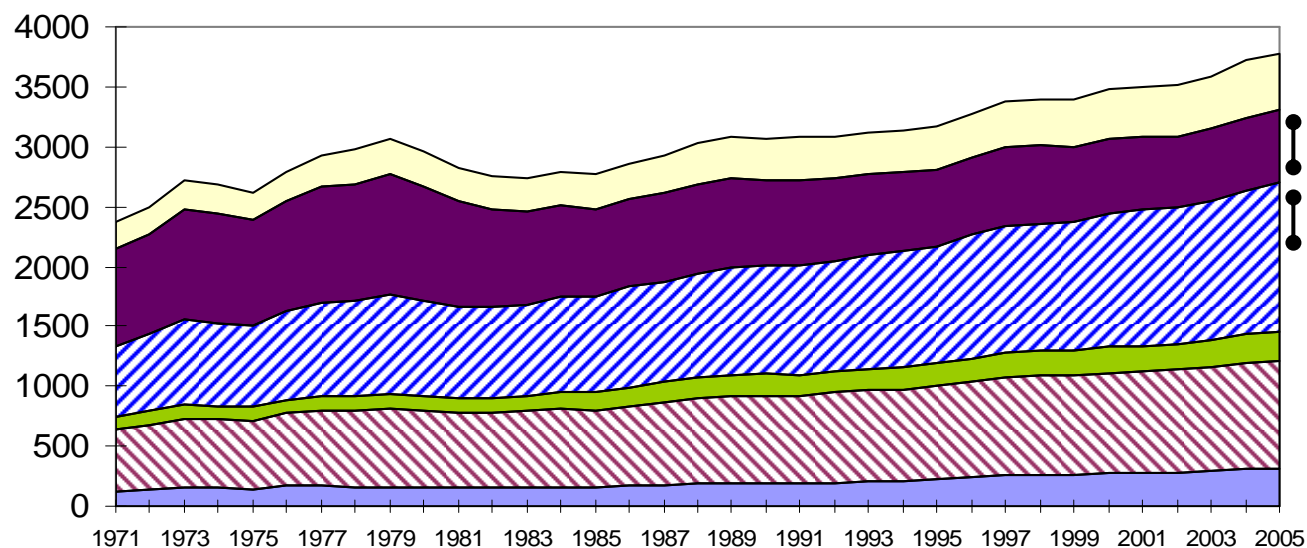
Low Sulfur marine fuels Means and availability



Marine Fuels demands in global context

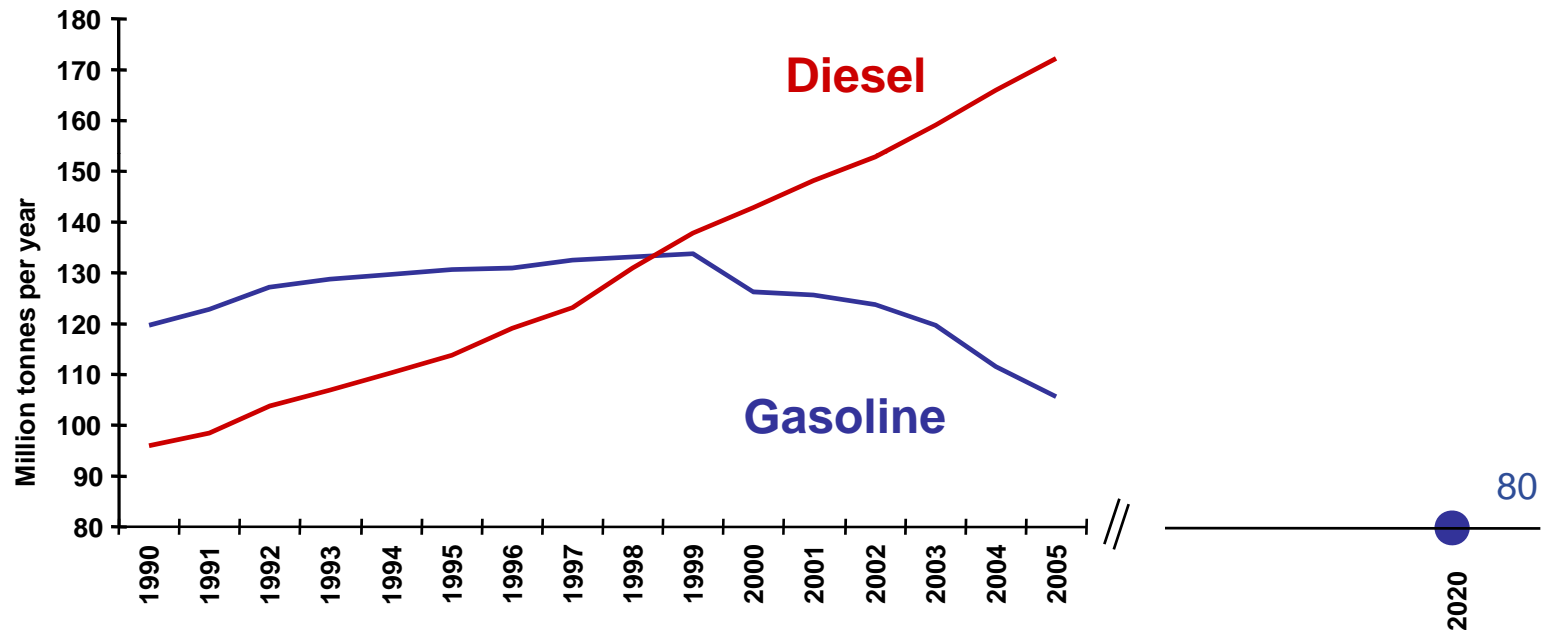
- The Refining/supply industry has gradually adapted to relatively slowly changing market demands.
- The supply challenge to meet the needs of shipping depends on the combination of quality and volume needed and the time-scale.
- Significant changes from status quo will require investment in the refineries.
 - » Maybe mainly outside EU (CO2 prices, environmental legislation, market growth)

Evolution from 1971 to 2005 of World Refinery Production by Product (Mt)



**300 MTe pa
from Residual
fuels to
Distillate fuels:
Equivalent to
10-15 years of
normal
demand
growth.**

Current EU legislation and taxation schemes generate growth in diesel demand

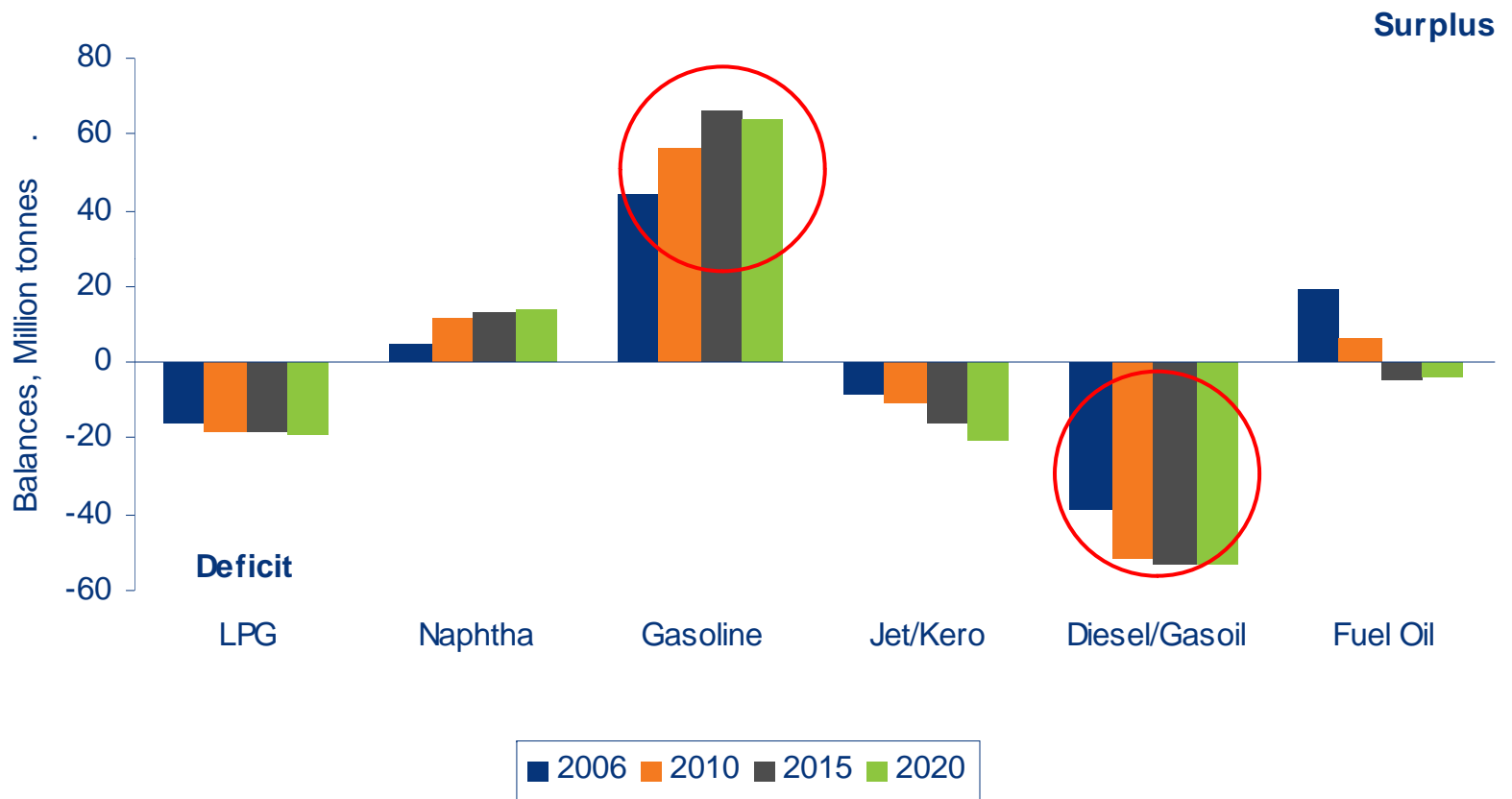


Source: Eurostat

Source: Purvin & Gertz

Additionally, ~60 million tonnes per year of diesel would be needed in the EU (300-350 million tonnes globally), if the marine sector switched to diesel fuel.

The EU supply/demand imbalance for both diesel and gasoline will continue to grow



Source: Wood Mackenzie, 2006 (whole Europe)

Refining already faces challenges to meet diesel demand growth, particularly in Europe.



- There is little flexibility to switch production to distillates without major investments.
- Intercontinental trading has been a more attractive option than investment to balance EU demands: :
 - Importing diesel from Russia
 - Exporting surplus gasoline to US.
- Each single investment is very large – even for many oil companies (\$100Ms to \$1000M).
 - Destruction/desulphurisation of fuel oil complex process.
 - Major decision point for any Refinery.
- Project time scale – 4/5 years from conception to production.

Factors in the investment decision



■ What is confidence in market demand?

- Times scale – can we see 15+ years?
- Is market demand driven by fundamentals, or temporary situations, e.g. tax breaks or incentives?
- Could demand be replaced by technology, product substitution?

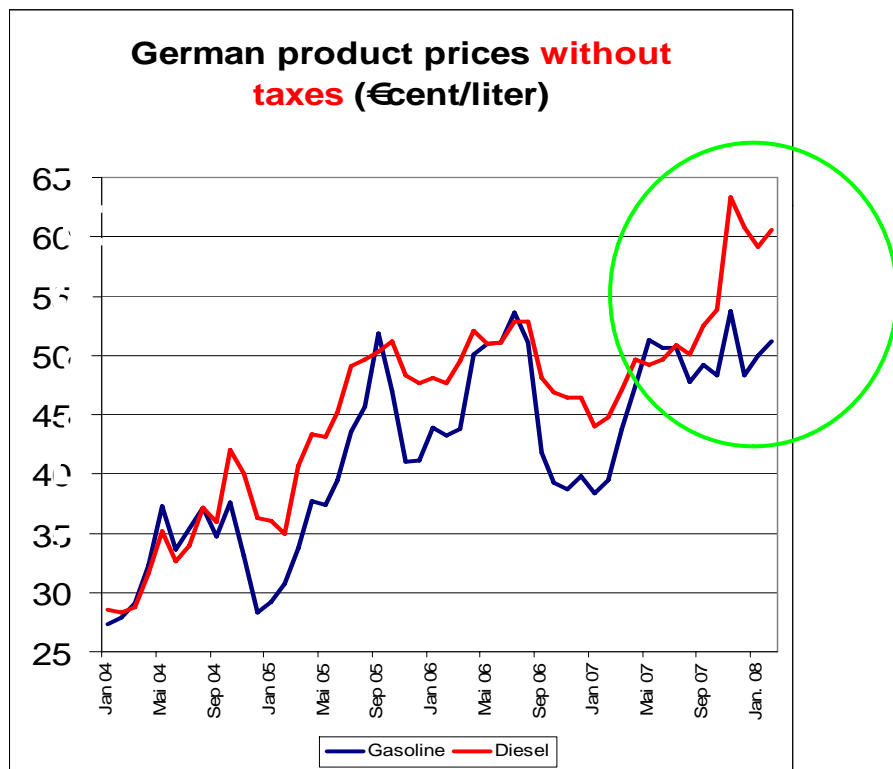
■ What are likely margins?

- If demand is sure, possibly good
- BUT, may be eroded by technology developments (e.g. abatement, changes in legislation)

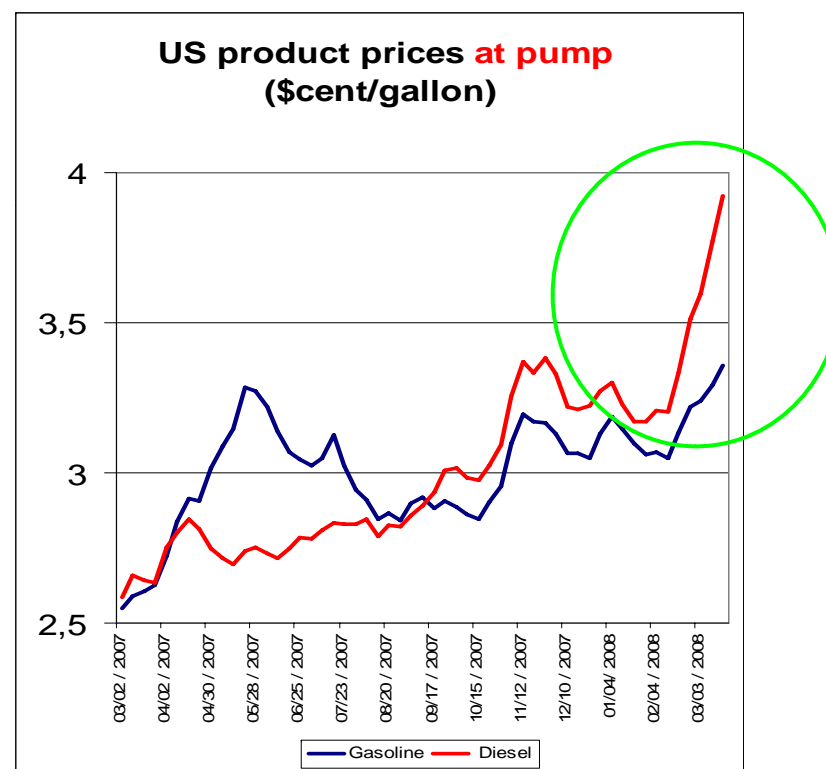
■ Alternatives to investment for marine fuels

- Is there another outlet for the residual fuel to industry, power generation, export markets?
- Invest in upgrading to road use – diesel, heating oil?
- Other opportunities for capital – eg upstream for Integrated Co.s

Recent price signals reflect the changing dynamics of diesel supply/demand relative to gasoline



Source: MWV (Mineralölwirtschaftsverband)



Source: EIA (Energy Information Administration)

What could be the market implications?

- Individual refiners will make their own assessments to invest or not . But, there are some potential concerns if the incentives to invest are either not attractive enough or carry too much perceived risk.
- Marine distillates will probably compete with diesel or heating oil
 - Cost of marine fuels could approach automotive diesel.
- Supply situation would become more uncertain
 - Availability of marine fuels at all locations?
- Demand increases would also impact other distillate products
 - Automotive diesel, jet, home heating oil.

In summary, the 0.1% S SECA and global 0.5% could lead to significant supply challenges



■ Not clear if supply will meet future demand:

- Uncertainty about both demand and capacity to supply on sudden specification change.
- Potential cost increases for marine fuels as they compete with land fuels.
- Potential cost impacts on other distillate fuels (diesel, jet).

And the reductions might not be justified for health benefits:

■ With existing regulations, EU land-based and IMO:

- In 2010, shipping in the Mediterranean will be the second largest source of SO_x emissions in EUROPE
- But only be ranked number 24 as source of sulphur deposition in sensitive areas- proximity matters!